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### AIMA/Albourne Diversity and Inclusion ("D&I") Questionnaire

Firm Name	Completed By
	Date

### **Description**

This questionnaire is based on the Diversity and Inclusion section of the ILPA DDQ published in September 2018 and has been supplemented by input from Albourne and AIMA as well as institutional investors and fund managers.

Institutional investors and others are increasingly aware of the need to address inequality and discrimination against both women and minorities. This has led institutional investors to actively evaluate the D&I profiles of the investment managers they are partnering with.

Many investors view diverse staffing across teams, functions and seniority as a method to provide opportunities for historically underrepresented groups and to increase the intellectual and cultural capital of firms which may, in turn, lead to better decision-making and outcomes.

Below are definitions of the D&I-related terms specific to this questionnaire and completion instructions.

#### **Definitions**

- Minorities or minority groups are defined on the basis of the following factors: race/ethnicity,
   LGBTQ+ identity, veteran status and disability.
- Racial/Ethnic Minorities are defined as non-Caucasian minorities based in the United States, Canada, United Kingdom and Australia using the existing pre-established definitions of these countries. Other countries may not allow employers to collect such information or have lessestablished definitions of racial/ethnic groups.<sup>1</sup>
- Other Minority Groups refer to those who identify as LGBTQ+, veterans and persons with disabilities.
- Diversity is defined as the inclusion of women and minority groups, while Inclusion is defined as the practice of equal recognition, respect and merit-based evaluation.
- While it is acknowledged that there are many other elements of diversity, such as socioeconomic background, educational background, religion, and age, these fall outside of the scope of this questionnaire.
- It is also acknowledged that alternative word choices may be available in place of "minority". The
  use of the term minority is intended to represent a numerical minority. The use of certain terms will
  be reassessed over time to consider broader shifts in sentiment.

#### Instructions

- Respondents should complete the questionnaire to the best of their ability. Requested data should be provided to the extent it is collected by the Firm.
- Respondents must respect local privacy laws as these may affect their ability to collect and process

<sup>&</sup>lt;sup>1</sup> The principle of Diversity and Inclusion is global. However, we recognise that firms will approach this matter in different ways on the basis of local challenges. As such, we have at this time provided templates only for the following countries: US, Canada, UK, and Australia. We have not adopted a diversity template for jurisdictions in the APAC region so that respondents from those regions may focus on the most relevant elements of D&I for their specific workforce demographics. That said, we still encourage respondents in jurisdictions for which diversity templates are not available to provide available information relevant to this questionnaire.



certain data requested in the questionnaire and templates.

- The questionnaire is broken down into Basic and Enhanced questions. All Basic questions should be completed where possible, completion of Enhanced questions are optional.
- Where details of a policy are requested, respondents may choose to provide the policy itself or a summary which addresses the relevant details.
- Further information may be provided in all sections where the respondent wishes to elaborate on responses.
- The PDF Template below has been provided to help facilitate the collation of responses. However, responses may only be submitted directly via the Moatspace questionnaire web interface.

### Terms for Completing the D&I Questionnaire

### 1. Terms for Completing the Questionnaire

This Questionnaire does not solicit the submission of personal data. If you wish, however, to provide any diversity and inclusion information (the "D&I Information") in response to the Questionnaire that would enable the identification of an individual, including for example any information that relates to a group that is too small for aggregation purposes and risks the identification of any individual, please do not do so unless you have obtained that individual's consent to provide their D&I Information to external parties, such as the Albourne Group (defined below) and its clients and prospective clients.

To determine whether an individual is identifiable, you should consider all the means reasonably likely to be used to identify an individual, including but not limited to: other personal data you or your firm makes available to the Albourne Group, your investors or your potential investors and the costs of and the amount of time required for identification. If the D&I Information, when combined with other information that you provide to external parties, could reasonably likely be used to identify an individual, then this constitutes personal data, and as noted above, you must seek the individual's consent.

By providing the D&I Information, you represent, acknowledge and agree that: (a) where the D&I Information you are providing would enable the identification of an individual (taking into account all the means reasonably likely to be used), you have obtained that individual's consent to provide their D&I Information to external parties, such as the Albourne Group and its clients and prospective clients; (b) you are duly authorised to transfer D&I Information to the Albourne Group and its clients and prospective clients on behalf of your firm and the individuals to whom such D&I Information relates; (c) where applicable, you are acting as a data controller in relation to such D&I Information; (d) any identifiable individual has been provided with the Albourne Group's Information for Fund Managers document, which contains the Albourne Group's Privacy Notice (available at <a href="https://www.albourne.com/moatspace/manager information">https://www.albourne.com/moatspace/manager information</a>); and (e) your provision of the D&I Information complies with all applicable data protection laws.

The responses you provide in this Questionnaire will be treated by the Albourne Group as confidential and will only be shared with its clients and prospective clients who have entered into confidentiality undertakings with an Albourne Group company.

In addition to disclosures to the Albourne Group's clients and prospective clients, please note that Albourne may provide to interested third parties aggregated D&I Information that has been anonymised and is unattributable to your firm or any individual.

As used above, the "Albourne Grou	o" means Albourne Partne	ers Limited and its subsidiaries.
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I agree	
I disagree	



2. Personal Details

Name				
Contact email address				
ffective date for the respons	ses provided			
	select the location with	the most emplo	oyees	
dual headquarters, please s				ce each co
dual headquarters, please s			ne workford	
ist all of the countries whe				
ist all of the countries whe	ere you operate and p		ne workford	
f dual headquarters, please s	ere you operate and p		ne workford	
f dual headquarters, please s	ere you operate and p		ne workford	
leadquarters  f dual headquarters, please s  List all of the countries wheelepresents	ere you operate and p		ne workford	

AIMA Albõurne

# A. Diversity and Inclusion - Basic

D	Does the Firm have a formal Diversity and Inclusion policy or initiative?								
	Please provide details of the relevant policies and initiatives. If there is no formal D&I policy, please provide letails of active D&I practices.								
а	) Yes								
b	) No								
С	Due to be implemented within the next 12 months								
С	omment:								
If	yes, please enter the policy below								
D	oes the Firm have policies or practices in place to ensure that equal pay is	provided for							
	qual performance in equivalent roles regardless of gender and minority cated	gorization?							
7	Please provide details of the relevant polices, practices and available pay equity analyses.								
а	) Yes								
b	) No								
С	) Due to be implemented within the next 12 months								
С	Comment:								
jι	are there statutory or regulatory pay equity obligations that are in place in urisdiction(s) of operation?	n the Firm's							
IT	fyes, please describe how the Firm complies with such obligations.								
а	) Yes								
b	) No								
С	Comment:								
	Equity Ownership								
р М	Please provide the percentage of the Firm's equity by gender and/or minority group in the owner over over the provided in questions A7-A12. Alternatively, another framework may be used if it is preferre lote that using an alternative framework will prevent the provided data from being searchably prospects in Albourne's database.	ed by the Firm.							
٧	What % of the Firm's equity is owned by women?								
а	n) 0%								
b	o) >0% to <25%								
	) 25% to 33%								

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		T LED & CH U \E							
	d) >33% to ≤50%								
	e) >50%								
	f) N/A – The firm is a publicly listed company.								
A.4.2	What % of the Firm's equity is owned by Racial/Ethnic Minoritie	es?							
	Racial/Ethnic Minorities are defined as non-Caucasian minorities based in the United States Canada, United Kingdom and Australia using the existing pre-established definitions of these countries. Other countries may not allow employers to collect such information or have less established definitions of racial/ethnic groups. Firms based outside of the United States, Canada United Kingdom and Australia should select 0% or N/A.								
	a) 0%								
	b) >0% to <25%								
	c) 25% to 33%								
	d) >33% to ≤50%								
	e) >50%								
	f) N/A – The firm is a publicly listed company.								
A.4.3	What % of the Firm's equity is owned by Other Minority Groups	s (see Definitions)?							
	Other Minority Groups refer to those who identify as LGBTQ+, disabilities.	veterans and persons with							
	a) 0%								
	b) >0% to <25%								
	c) 25% to 33%								
	d) >33% to ≤50%								
	e) >50%								
	f) N/A – The firm is a publicly listed company.								
A.4.4	If the Firm is publicly listed, what % of the Board of Directors is	s comprised of women?							
	a) 0%								
	b) >0% to <25%								
	c) 25% to 33%								
	d) >33% to ≤50%								
	e) >50%								
A.4.5	If the Firm is publicly listed, what % of the Board of Directors is Minorities?	comprised of Racial/Ethnic							
	Racial/Ethnic Minorities are defined as non-Caucasian minorities based in the United States, Canada, United Kingdom and Australia using the existing pre-established definitions of these countries. Other countries may not allow employers to collect such information or have less-established definitions of racial/ethnic groups. Firms based outside of the United States, Canada, United Kingdom and Australia should select 0%.								
	a) 0%								
	b) >0% to <25%								
	c) 25% to 33%	П							

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	d) >33% to ≤50%								
	e) >50%								
A.4.6	If the Firm is publicly listed, what % of the Board of Directors is comprise Groups (see definition)?	ed of Other Minority							
	Other Minority Groups refer to those who identify as LGBTQ+, veterand disabilities.	s and persons with							
	a) 0%								
	b) >0% to <25%								
	c) 25% to 33%								
	d) >33% to ≤50%								
	e) >50%								
A.5	Profit Participation								
	Please provide the percentage of the firm's profit participation by gender and/or ownership template provided in questions A7-A12. Alternatively, another framewor preferred by the Firm. Note that using an alternative framework will prevent the prosearchable by clients or prospects in Albourne's database.	rk may be used if it is							
A.5.1	What % of the Firm's profit participation is shared by women? (# of wom have profit participation/total # of employees who have profit participat								
	a) 0%								
	b) >0% to <25%								
	c) 25% to 33%								
	d) >33% to ≤50%								
	e) >50%								
	f) N/A – The firm is a publicly listed company.								
A.5.2	What % of the Firm's profit participation is shared by Racial/Ethnic Racial/Ethnic Minority employees who have profit participation/total # have profit participation)								
	a) 0%								
	b) >0% to <25%								
	c) 25% to 33%								
	d) >33% to ≤50%								
	e) >50%								
	f) N/A – The firm is a publicly listed company.								
A.5.3	What % of the Firm's profit participation is shared by Other Minority Groups? (# of Other Minority Group employees who have profit participation/total # of employees who have profit participations)								
	a) 0%								
	b) >0% to <25%								
	c) 25% to 33%								
	d) >33% to ≤50%								
	e) >50%								

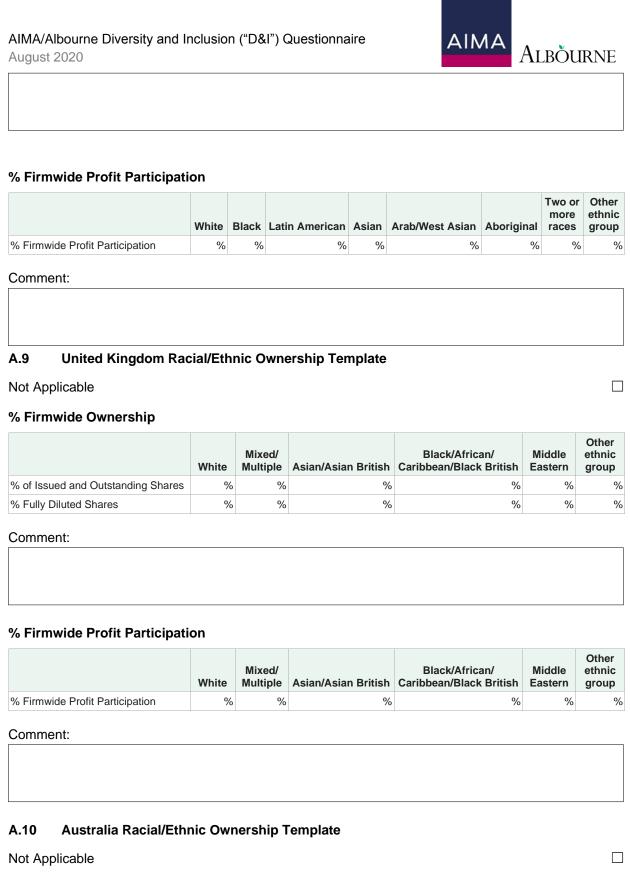


August	1 2020							boai	.u.iL
	f) N/A – The firm is	a pub	licly listed	l compan	у.				
A.6	Does the Firm track	the g	ender an	d minori	ty gro	up compositi	on of its workfo	orce?	
	Please provide a breakdown of workforce diversity in the workforce template provided Alternatively, if there is a preferred framework for reporting diversity, please provide data using framework. Note that using an alternative framework will prevent the provided data from being by clients or prospects in Albourne's database.								
	a) Yes								
	b) No								
	c) Due to be implemented within the next 12 months								
	Comment:								
A.7	United States Racia	l/Ethn	ic Owne	rship Ter	nplate	9			
Not Ap	plicable								
% Firm	nwide Ownership								
		White	Black or African American	Hispanic or Latino	Asian	Native Hawaiian or Pacific Islander	Native American or Alaskan Native	Two or more races	Other ethnic group
% of Iss	ued and Outstanding Shares	%	%	%	%	%	%	%	
% Fully	Diluted Shares	%	%	%	%	%	%	%	%
Comm	ent:								
% Firm	nwide Profit Participat	ion							
			Black or			Native		Two or	Other
		White	African American	Hispanic or Latino	Asian	Hawaiian or Pacific Islander	Native American or Alaskan Native	more races	ethnic group
% Firmv	vide Profit Participation	%	%	%	%	%	%	%	%
Comm	ent:								
A.8	Canada Racial/Ethn	ic Ow	nership 1	Γemplate	•				
Not Ap	plicable								

# % Firmwide Ownership

	White	Black	Latin American	Asian	Arab/West Asian	Aboriginal	Two or more races	Other ethnic group
% of Issued and Outstanding Shares	%	%	%	%	%	%	%	%
% Fully Diluted Shares	%	%	%	%	%	%	%	%

### Comment:



### % Firmwide Ownership

	Australian	Anglo Celtic	European	Asian	Middle Eastern	African	The Americas	Indigenous	Two or more races	Other ethnic group
% of Issued and Outstanding Shares	%	%	%	%	%	%	%	%	%	%
% Fully Diluted Shares	%	%	%	%	%	%	%	%	%	%

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Comment:										
9/ Eirmwide Brofit Bartis	ination									
% Firmwide Profit Partic	ipation								T	Other
	Australian	Anglo Celtic	European	Asian	Middle Eastern	African	The Americas	Indigenous	Two or more races	Other ethnic group
% Firmwide Profit Participation	%	%	%	%	%	%	%	%	%	%
Comment:										
A.11 Gender Only Ov	wnership	Temp	late							
Not Applicable										
Countries Included										
Countries included										
% Firmwide Ownership										
70 T IIIII III						M	l F	No	n-Binary	,
% of Issued and Outstanding S	hares							%		%
% Fully Diluted Shares							%	%		%
Comment:										
% Firmwide Profit Partic	ipation									
						M	l F	No	n-Binary	/
% Firmwide Profit Participation							%	%		%
Comment:										
A.12 Other Minority	Groups C	Only O	wnershi	p Dive	ersity					
Not Applicable										
Countries Included										

# % Firmwide Ownership

	Veterans	Persons with Disabilities	LGBTQ+
% of Issued and Outstanding Shares	%	%	%





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% Fully Diluted Shares				%		%		%	
Comment:									
% Firmwide Profit Participation									
			Veteran	s	Persons v	vith Disabilities	LGB	TQ+	
Firmwide Profit Participation				%		%		%	
Comment:									
A.13 United States Racial/Ethr	nic Te	am Temp	olate						
Not Applicable									
# of Professionals - Investment <sup>-</sup>	Геат								
					Native				
		Black or African	Hispanic		Hawaiian or Pacific	Native American	Two or more	Other ethnic	
	White	American	or Latino	Asian	Islander	or Alaskan Native	races	group	
Senior Organization Management (e.g. President, CEO, Chairman, Managing Partner, Managing Director)									
Lead Investment Management									
(e.g. CIO, Lead Portfolio Manager, Managing Partner, Managing Director)									
Senior Investment Team Members (e.g. Partners, Principals, Vice Presidents, Senior Analysts/Traders, Portfolio Managers)									
Junior Investment Staff (e.g. Associates, Analysts)									
Operating Professionals / Entrepreneurs in Residence (Private Markets Only)									
Other Investment Team Members									
Comment:									
Commone									

# # of Professionals - Operations / Administration Team

	White	Black or African American	Hispanic or Latino		Native American or Alaskan Native	Two or more races	Other ethnic group
Operations Leadership (C-Level and Partner Level, i.e. CFO, IR Partner)							
Marketing / Investor Relations / Communications							
Financial / Accounting							
Legal / Compliance							



Not Applicable



August 2020				Albo	URNE
Administrative					
Other Operations / Administration Team Members					
IT					
Comment:					
A.14 Canada Racial/Ethnic Tea	am Template	е			

### # of Professionals - Investment Team

	White	Black	Latin American	Asian	Arab/West Asian	Aboriginal	Two or more races	Other ethnic group
Senior Organization Management (e.g. President, CEO, Chairman, Managing Partner, Managing Director)								
Lead Investment Management (e.g. CIO, Lead Portfolio Manager, Managing Partner, Managing Director)								
Senior Investment Team Members (e.g. Partners, Principals, Vice Presidents, Senior Analysts/Traders, Portfolio Managers)								
Junior Investment Staff (e.g. Associates, Analysts)								
Operating Professionals / Entrepreneurs in Residence (Private Markets Only)								
Other Investment Team Members								

Comment:			

# # of Professionals - Operations / Administration Team

	White	Black	Latin American	Asian	Arab/West Asian	Aboriginal	Other ethnic group
Operations Leadership (C-Level and Partner Level, i.e. CFO, IR Partner)							
Marketing / Investor Relations / Communications							



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Financial / Accounting				
Legal / Compliance				
Administrative				
Other Operations / Administration Team Members				
IT				

IT				
Comment:				



### A.15 United Kingdom Racial/Ethnic Team Template

Not Applicable						
f of Professionals - Investment T	eam					
	White	Mixed/ Multiple	Asian/Asian British	Black/African/ Caribbean/ Black British	Middle Eastern	Oth ethr gro
Senior Organization Management (e.g. President, CEO, Chairman, Managing Partner, Managing Director)						
Lead Investment Management (e.g. CIO, Lead Portfolio Manager, Managing Partner, Managing Director)						
Senior Investment Team Members (e.g. Partners, Principals, Vice Presidents, Senior Analysts/Traders, Portfolio Managers)						
Junior Investment Staff (e.g. Associates, Analysts)						
Operating Professionals / Entrepreneurs in Residence (Private Markets Only)						
Other Investment Team Members						
to f Businesia and a Constitute of	<b>A</b> .1	-1-441-				
# of Professionals - Operations /	Admii	nistratio	on Team	Black/African/	Middle	
·	Admii	Mixed/	on Team Asian/Asian British			Othe ethn grou
Operations Leadership (C-Level and Partner Level, i.e. CFO, IR		Mixed/				ethn
Operations Leadership (C-Level and Partner Level, i.e. CFO, IR Partner)  Marketing / Investor Relations /		Mixed/				ethn
Operations Leadership (C-Level and Partner Level, i.e. CFO, IR Partner) Marketing / Investor Relations / Communications		Mixed/				ethn
Operations Leadership (C-Level and Partner Level, i.e. CFO, IR Partner) Marketing / Investor Relations / Communications Financial / Accounting		Mixed/				ethn
Operations Leadership (C-Level and Partner Level, i.e. CFO, IR Partner) Marketing / Investor Relations / Communications Financial / Accounting Legal / Compliance		Mixed/				ethn
Operations Leadership (C-Level and Partner Level, i.e. CFO, IR Partner)  Marketing / Investor Relations / Communications  Financial / Accounting  Legal / Compliance  Administrative  Other Operations / Administration Team		Mixed/				ethn
Operations Leadership (C-Level and Partner Level, i.e. CFO, IR Partner)  Marketing / Investor Relations / Communications  Financial / Accounting  Legal / Compliance  Administrative  Other Operations / Administration Team Members		Mixed/				ethn
Operations Leadership (C-Level and Partner Level, i.e. CFO, IR Partner)  Marketing / Investor Relations / Communications  Financial / Accounting  Legal / Compliance  Administrative  Other Operations / Administration Team  Members  T		Mixed/				ethr
# of Professionals - Operations /  Operations Leadership (C-Level and Partner Level, i.e. CFO, IR Partner) Marketing / Investor Relations / Communications Financial / Accounting Legal / Compliance Administrative Other Operations / Administration Team Members IT Comment:		Mixed/				eth

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### # of Professionals - Investment Team

	Australian	Anglo Celtic	Asian	Middle Eastern	African	The Americas	Indigenous	Two or more races
Senior Organization Management (e.g. President, CEO, Chairman, Managing Partner, Managing Director)								
Lead Investment Management (e.g. CIO, Lead Portfolio Manager, Managing Partner, Managing Director)								
Senior Investment Team Members (e.g. Partners, Principals, Vice Presidents, Senior Analysts/Traders, Portfolio Managers)								
Junior Investment Staff (e.g. Associates, Analysts)								
Operating Professionals / Entrepreneurs in Residence (Private Markets Only)								
Other Investment Team Members								

Comment:			

# # of Professionals - Operations / Administration Team

	Australian	Anglo Celtic	European	Asian	Middle Eastern	African	The Americas	Indigenous	Two or more races
Operations Leadership (C-Level and Partner Level, i.e. CFO, IR Partner)									
Marketing / Investor Relations / Communications									
Financial / Accounting									
Legal / Compliance									
Administrative									
Other Operations / Administration Team Members									

Comment:			

# A.17 Gender Only Team Template

### **Countries Included**

### # of Professionals - Investment Team

	М	F	Non-Binary
Senior Organization Management			
(e.g. President, CEO, Chairman, Managing Partner, Managing Director)			
Lead Investment Management			



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(e.g. CIO, Lead Portfolio Manager, Managing Partner, Managi	ing Director)				
Senior Investment Team Members (e.g. Partners, Principals, Vice Presidents, Senior Analysts/Tra Junior Investment Staff (e.g. Associates, Analysts)	aders, Portfolio N	Managers)			
Operating Professionals / Entrepreneurs in Residence (Private	e Markets Only)				
Other Investment Team Members					
Comment:			'		1
# of Professionals - Operations / Administratio	n Team				
			M	F	Non-Binary
Operations Leadership (C-Level and Partner Level, i.e. CFO, IR Partner)					
Marketing / Investor Relations / Communications					
Financial / Accounting					
Legal / Compliance					
Administrative					
Other Operations / Administration Team Members					
IT					
Comment:					
A.18 Other Minority Group Team Template					
Not Applicable					
Countries Included					
# of Professionals - Investment Team					
	Veterans	Persons wi	th Disabil	lities	LGBTQ+
Senior Organization Management					
Lead Investment Management					
Senior Investment Team Members					
Junior Investment Staff  Operating Professionals / Entrepreneurs in Residence					
(Private Markets Only)					
Other Investment Team Members					
Comment:					



### # of Professionals - Operations / Administration Team

	Veterans	Persons with Disabilities	LGBTQ+
Operations Leadership			
C-Level and Partner Level, i.e. CFO, IR Partner)			
Marketing / Investor Relations / Communications			
Financial / Accounting			
egal / Compliance			
Administrative			
Other Operations / Administration Team Members			
Т			
Comment:			



B. Diversity and Inclusion – Enhanced

	ne Firm have a formal mentorship, sponsorship or employer affinity progand/or minorities?
Please p	rovide details of the Firm's relevant programs.
	he Firm engage with non-profit organizations or programs that pronnent and retention of women and/or minorities?
Please p	rovide a list of relevant organizations and programs.
equally	olicies or practices are in place to ensure that women and minority candic considered at all levels during the recruitment process for the investment t restment team?
Does th	ne Firm define goals for creating more diverse and inclusive teams at th



B.6	In the last 3 years, provide the average percentage of the Firm's employ promoted who were in the following categories:	t 3 years, provide the average percentage of the Firm's employees that were who were in the following categories:						
	a) Female	%						
	b) Racial/Ethnic Minority	%						
	c) Other Minority Groups (see Definitions)	%						
B.7	In the last 3 years, provide the average percentage of the Firm's employees who were in the following categories:	that departed						
	a) Female	%						
	b) Racial/Ethnic Minority	%						
	c) Other Minority Groups (see Definitions)	%						
B.8	Does your senior leadership advocate for D&I initiatives within the investme Please provide details of D&I advocacy.	nt industry?						
B.9	Beyond the questions addressed above, what additional policies or practice to recruit, retain, develop, and promote women and minorities?	es are in place						
	Please provide details of other D&I work or efforts.							
B.10	When selecting service providers, does the Firm assess each provider's D practices?	&I policies or						
	Please provide details of D&I assessment of service providers.							
a)	Yes							
b)	No							
B.11	(Private Markets Only) If applicable, for investments made by the Firm durin	g the last five						

years, what is the average percentage of i) female board members ii) Racial/Ethnic Minority



earlier of the most recen	nt quarter-end or the ex ds in which the Firm h	oard members? Data shoul xit date of the investment leld a majority interest (eit ts.	. Include onl



# C. Family-Friendly Policies - Basic

	oes the Firm have a family leave or parental leave policy?
di	lease provide details of the relevant policy, including the number of weeks paid/unpaid, % of salary covere uring paid weeks, flexible working initiatives, impact on bonus, carry, or vesting, any programs that suppo dividuals returning to the workplace, and any minority or gender-based differences in policy.
а	) Yes
b	) No
C	Due to be implemented within the next 12 months
C	omment:
A	dditional Information
F	amily-Friendly Policies - Enhanced
	oes the Firm track the minority and gender composition of employees taking family leaver
	lease provide a schedule, detailing the percentage-breakdown by minority and gender of eligible employee
W	ho have taken family leave benefits in the last 3 years. Also include the average duration of leave broke own by minority and gender.
W	
W	
W	
W	

E. Staff Conduct - Basic

WO	es the Firm have a Code of Conduct that addresses harassment, discriminar rkplace violence in and/or outside of the workplace?	ation and
Ple	ase provide a summary or a copy of the relevant Code of Conduct.	
a)	Yes	I
b)	No	
c)	Due to be implemented within the next 12 months	
Co	mment:	
	es the Firm have procedures in place for the anonymous reporting and inverassment, discrimination and/or workplace violence?	estigatior
Ple	ase provide details of the relevant procedures, including how regularly they are reviewed.	
d)	Yes	
e)	No	
f)	Due to be implemented within the next 12 months	
Со	mment:	
	ase provide details of the relevant training, including how regularly training is provided.	
<ul><li>a)</li><li>b)</li><li>c)</li><li>d)</li></ul>	Yes - all employees Yes – managers only No Due to be implemented within the next 12 months  mment:	
a) b) c) d) Co  Haraga 5 y Ple agr nar	Yes - all employees Yes - managers only No Due to be implemented within the next 12 months mment:  We there been any claims of sexual or general harassment, misconduct or distainst any current or former Firm employees (while employed by the Firm) with ears?  ase provide details for each claim, including the charges, investigative process, use of referents ("NDAs"), outcomes, disciplinary actions, and post-outcome evaluation. Note the should not be provided and are not being solicited by the questionnaire.	ithin the
a) b) c) d) Co  Haraga 5 y Ple agr nar	Yes - all employees Yes - managers only No Due to be implemented within the next 12 months mment:  we there been any claims of sexual or general harassment, misconduct or distainst any current or former Firm employees (while employed by the Firm) with ears?  asse provide details for each claim, including the charges, investigative process, use of references ("NDAs"), outcomes, disciplinary actions, and post-outcome evaluation. Note:	ithin the



# F. Staff Conduct - Enhanced

•	ite Markets Only) ously at its affiliate		•		
Please	provide details of su	ıch requirements	and describe any	differences in the re	levant codes b



### APPENDIX - COMPLETION GUIDANCE AND DEFINITIONS FOR A7-A18

#### 1) A7-A12 COMPLETION GUIDANCE

This template was inspired by the Diversity and Inclusion section of the ILPA DDQ published in September 2018. The retained content has been supplemented by feedback from Albourne, AIMA as well as a sample of institutional investors and managers.

The Ownership Diversity Template is intended to standardize the presentation of Firm equity ownership and profit participation on the basis of gender and minority groups in select countries. Please see the Minority Definitions annotated within the column headers for details.

Country-specific race/ethnicity templates have been developed for United States, Canada, United Kingdom, and Australia. Such templates have yet to be developed for countries where it is not legal for employers to collect such information or where racial/ethnic categories are less clearly established.

Equity ownership and profit participation should be presented on a Firm-wide basis as of the date provided at the start of the questionnaire.

If no staff are identified as a particular gender or minority group, please leave the cell blank.

If no staff are domiciled in a particular country, please select "Not Applicable" on that page.

For staff domiciled in countries other than US, Canada, UK or Australia, data should be provided in the Gender Only and Other Minority Groups Only templates, noting the country or countries included.

Profit participation includes both equity owners of the firm and employees who share in the firm economics as equity owners would but do not actually own equity in the firm. The latter is also known as phantom/shadow equity. This does not include GP interest for fund specific carry.

Firms should complete the templates to the best of their ability. Data should be provided to the extent it is available. It is understood that Firms may not systematically collect data on all the minority groups mentioned and that such data is sensitive, with data privacy laws and/or individuals' preferences to disclose such information potentially limiting the submitted responses.

### Example 1

25% of the Firm's equity is owned by staff domiciled in the US, 25% by staff in Canada, 25% in the UK and 25% in Australia. 50% of staff are women, 10% are veterans, 10% are persons with disabilities and 10% are LGBTQ+. In this case the US, Canada, UK, Australia, Gender Only and Other Minority Groups Only templates were completed.

#### Example 2

30% of the Firm's equity is owned by staff domiciled the US, 20% by staff in China and 50% in Australia. 40% of staff are women, 0% are veterans, 5% are persons with disabilities and 20% are LGBTQ+. In this case the US, Australia, Gender Only and Other Minority Groups Only templates were completed.



### 2) A13-A18 COMPLETION GUIDANCE

This template was inspired by the Diversity and Inclusion section of the ILPA DDQ published in September 2018. The retained content has been supplemented by feedback from Albourne, AIMA as well as a sample of institutional investors and managers.

The Team Diversity Template is intended to standardize the presentation of Firm workforce diversity on the basis of gender and minority groups in select countries. Please see the Minority Definitions and Job Descriptions annotated within the column headers for details.

Country-specific race/ethnicity templates have been developed for United States, Canada, United Kingdom, and Australia. Such templates have yet to be developed for countries where it is not legal for employers to collect such information or where racial/ethnic categories are less clearly established.

Full-time staffing data should be presented on a Firm-wide basis as of the date provided (mm yyyy).

If no staff are identified as a particular gender or minority group, please leave the cell blank.

If no staff are domiciled in a particular country, please select "Not Applicable" on that page.

For staff domiciled in countries other than US, Canada, UK or Australia, data should be provided in the Gender Only and Other Minority Groups Only tabs, noting the country or countries included.

Firms should complete the templates to the best of their ability. Data should be provided to the extent it is available. It is understood that Firms may not systematically collect data on all the minority groups mentioned and that such data is sensitive, with data privacy laws and/or individuals' preferences to disclose such information potentially limiting the submitted responses.

### Example 1

The Firm has staff domiciled in the US, Canada, UK and Australia. In this case the US, Canada, UK, Australia, Gender Only and Other Minority Groups Only templates were completed.

### Example 2

The Firm has staff domiciled in the US, China, and Australia. In this case the US, Australia, Gender Only and Other Minority Groups Only templates were completed.

#### 3) MINORITY DEFINITIONS FOR A7-A18

#### **UNITED STATES**

White	A person having origins in any of the original peoples of Europe, the Middle East, or North Africa.
Black or African American	A person having origins in any of the black racial groups of Africa.
Hispanic or Latino	A person of Cuban, Mexican, Puerto Rican, South or Central American, or other Spanish culture or origin, regardless of race.
Asian	A person having origins in any of the original peoples of the Far East, Southeast Asia, or the Indian subcontinent including, for example, Cambodia, China, India, Japan, Korea, Malaysia, Pakistan, the Philippine Islands, Thailand, and Vietnam.
Native Hawaiian or Pacific Islander	A person having origins in any of the original peoples of Hawaii, Guam, Samoa, or other Pacific Islands.

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Native American or Alaskan Native	A person having origins in any of the original peoples of North and South America (including Central America), and who maintains tribal affiliation or community attachment.
Two or More Races	A person having origins that include two or more of the categories above.
Other Ethnic Group	A person of any ethnic group not categorized by the above.

### **CANADA**

White	A person having origins in any of the original peoples of Europe, the Middle East, or North Africa.
Black	A person having origins of black African decent, Caribbean, or African American.
Latin American	A person having origins of Argentina, Bolivia, Brazil, Chile, Colombia, Costa Rica, Cuba, Dominican Republic, Ecuador, El Salvador, Guatemala, Haiti, Honduras, Mexico, Nicaragua, Panama, Paraguay, Peru, Uruguay, and Venezuela. Puerto Rico, the French West Indies, and other islands of the West Indies may also be considered part of Latin America.
Asian	A person having origins in any of the original peoples of the Far East, Southeast Asia, or the Indian subcontinent including, for example, Cambodia, China, India, Japan, Korea, Malaysia, Pakistan, the Philippine Islands, Thailand, and Vietnam.
Arab/West Asian	A person having origins of the Levant, Mesopotamia, Anatolia, Iran, the Armenian Highlands, the South Caucasus, the Arabian peninsula as well as the Sinai Peninsula.
Aboriginal	A person who is North American Native Indians (Status or Non-Status), Inuit or Métis. These are three separate peoples with unique heritages, languages, cultural practices and spiritual beliefs.
Two or More Races	Relating to people of many races.
Other Ethnic Group	A person of any ethnic group not categorized by the above.

### **UNITED KINGDOM**

White	A person having Scottish, English, Welsh, Northern Irish, British, Irish Gypsy Traveler, or any other White background.
Mixed/Multiple	A person having two or more backgrounds including White and Black Caribbean, White and Black African or any other Mixed / Multiple ethnic background.
Asian/Asian British	A person having Indian, Pakistani, Bangladeshi, Chinese or other Asian origins.
Black/African/Caribbean/Blac k British	A person having Caribbean, African or any other black background.
Middle Eastern	A person having a Middle Eastern or Arab background.
Other Ethnic Group	A person of any ethnic group not categorized by the above.

### **AUSTRALIA**

Australian	A person with an Australian background.
Anglo Celtic	A person with a British or Irish (English, Scottish, Welsh or Irish) background.
European	A person with a European background other than Anglo-Celtic – including North-West European (e.g. German, French, Dutch) or Southern or Eastern European (e.g. Italian, Greek, Polish).



Asian	A person with a South East Asian (e.g. Vietnamese, Malaysian), North-East Asian (e.g. Chinese, Japanese, Korean), or Southern or Central Asian (e.g. Indian, Sri Lankan, Afghani) background.
Middle Eastern	A person with a background from North Africa (e.g. Egyptian, Turkish) or from countries such as Bahrain, Cyprus, Iran, Iraq, Israel, Jordan, Kuwait, Lebanon, Syria, Saudi Arabia.
African	A person with a background from African region other than North Africa.
The Americas	A person with a North America, Central America, South America and the Caribbean.
Indigenous	A person with an Aboriginal or Torres Strait Islander background.
Two or More Races	A person having two or more backgrounds.
Other Ethnic Group	A person of any ethnic group not categorized by the above.

### **OTHER MINORITY GROUPS**

Veteran	A person who served as an active member of any country's military, naval, or air service.
Person with Disability	A person who has a physical impairment, such as loss of hearing, vision, or mobility, or mental impairment which substantially limits major life activities.
LGBTQ+	A person who identifies as being a member of the LGBTQ+ community.

### 4) JOB DESCRIPTIONS FOR A13-A18

### **INVESTMENT TEAM ROLES**

### **INVESTMENT TEAM DESCRIPTIONS**

Senior Organization Management (e.g. President, CEO, Chairman, Managing Partner, Managing Director)	Primarily responsible for overall leadership of the management company. May or may not be directly involved in sourcing, evaluating, executing, and managing deals/risk exposures. Does not include Operations Leadership (defined below).
Lead Investment Management (e.g. CIO, Lead Portfolio Manager, Managing Partner, Managing Director)	Primarily responsible for management of the portfolio and oversight of the investment team. Directly involved in sourcing, evaluating, executing, and managing deals/risk exposures. Typically responsible for final deal/risk decisions, including exits.
Senior Investment Team Members (e.g. Partners, Principals, Vice Presidents, Senior Analysts/Traders, Portfolio Managers)	Primarily responsible for sourcing, evaluating, executing, and managing deals/trades. May or may not be responsible for final deal/trade decisions, including exits.
Junior Investment Staff (e.g. Associates, Analysts)	Primarily responsible for supporting the Investment Team, including sourcing, evaluating, executing, and managing deals.
Operating Professionals / Entrepreneurs in Residence (Private Markets Only)	Primarily responsible for providing operational or scientific/academic expertise to portfolio companies controlled by the management company. May or may not be treated as a full-time employee of the management company (i.e., a consultant). May or may not work onsite at portfolio companies. Typically participates in any carried interest earned from exited deals they supported. Other forms of compensation may be paid by the management company and/or portfolio companies.
Other Investment Team Members	Consultants, Researchers, Developers (various tech related roles) or other members of the Investment team not already described herein.



### OPERATIONS / ADMINISTRATION TEAM ROLES

### **OPERATIONS / ADMINISTRATION TEAM DESCRIPTIONS**

Operations Leadership (C-Level and Partner-Level, e.g., CFO, IR Partner, General Counsel)	Primarily responsible for leadership of the finance, marketing, investor relations, legal, and administrative teams (and any other unit detailed below). May or may not have input on final investment decisions (typically operational improvements). Typically participates in any carried interest earned from exited deals. May or may not participate in any profits of the management company.
Marketing / Investor Relations / Communications	Primarily responsible for client service, fundraising, firm branding, and external communications. May or may not participate in any carried interest earned from exited deals and/or profits of the management company.
Finance / Accounting	Primarily responsible for record keeping, reporting, billing/cash management, and audit support at the firm/fund levels. May or may not participate in any carried interest earned from exited deals and/or profits of the management company.
Legal / Compliance	Primarily responsible for the drafting/interpretation/monitoring/enforcement of legal documents (e.g., LPAs), plus oversight of the management company's internal policies (e.g., personal trading). May or may not participate in any carried interest earned from exited deals and/or profits of the management company.
Administrative	Primarily responsible for providing operational support (e.g., office management, scheduling, reception) to any/all of the other units described herein. May or may not be full-time employees. Typically does not participate in any carried interest earned from exited deals and/or profits of the management company.
Other operations or administration team members (e.g., IT)	Members of the Operations/Administration teams that are not already described herein.

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